

BOARD OF GOVERNORS

Synopses

Of the Board Meetings Held on: January 17, February 14, and April 18, 2013

January 17, 2013

Highlights of the Non-Public Session:

- Dr. McTiernan congratulated and welcomed the two new Vice Presidents, Cheryl Foy and Susan McGovern. He explained that with the launch of the University Secretariat, there will be an integrated unit which will support the Academic Council and the Board, he looked forward to improved university governance, and increased information flow and alignment of planning cycles between the Academic Council and the Board. He said that the creation of this new department is an example of how, as the university moves into its second decade, it will consolidate and strengthen the administrative and management functions to support governance to the benefit of the activities of both the Board of Governors and Academic Council.
- Dr. McTiernan provided the Board with an overview of the budget challenges facing the University. Dr. McTiernan discussed the opportunities and challenges associated with the pending transfer of the Windfields Farm property.
- Dr. Seeley advised that in order to increase the opportunities for the exchange of information between Durham College and UOIT, the Board of Governors has added "Co-Populous Member Remarks" as a standing agenda item to its agenda.
- Mr. G. Cubitt, a Co-Populous Member, spoke to the Board describing the Co-Populous relationship and describing the manner in which Durham College and UOIT facilitate college students working their way up to the completion of a university degree. Mr. Cubitt discussed Durham College's Whitby campus and concluded his remarks by discussing the challenges arising from a lack of space.
- The Board agreed that there should be an annual retreat and assigned the organization of the retreat to the Strategy & Planning Committee. It was agreed that the topic should be "Student Services".

Highlights of the Public Session:

• Dr. Seeley reminded those present that UOIT is in its tenth year. He stated that the university is to be commended on its great accomplishments and invited members and guests to look at reports conducted by third parties, such as the <u>Globe and Mail</u> and <u>Maclean's</u>, on colleges and universities to get a sense of how well the university has done in this ten-year period.

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- Dr. McTiernan echoed the Board Chair's comments confirming that it is most worthwhile to look back on the first ten years and to consider what has been accomplished. He advised that UOIT leads Ontario universities in placing its graduates in employment and emphasized what a feat this is in the context of a university environment which is STEM (Science, Technology, Engineering and Math) intensive. The accomplishment is even greater when considered in the broader social and financial context. He noted that UOIT is gaining in stature and pointed to the fact that he is receiving overtures and invitations from other universities both nationally and internationally to collaborate. Increasingly, the university is seen as a synergistic partner.
- Dr. Owen delivered a presentation on International Agreements. Dr. Owen explained that prior to establishing agreements, the university looks for a number of things: 1) does the institution provide programs like ours to create opportunities for our students?; 2) does the institution perform complementary research?; and 3) what is the quality of the other institution – would a relationship enhance reputation, drive quality and increase the international reach of the faculty? Dr. Owen provided an overview of the challenges faced and discussed issues and targets associated with international students.
- Jennifer Freeman provided an overview of the context within which research is performed, summarizing for the Board the sources of policy and guidelines and principles governing research involving humans and animals, radiation and laser safety, as well as biosafety. Dr. Owen then spoke to the Board about the compliance context, addressing high profile issues of non-compliance, the public perceptions, and contrasting the previous approach to research ethics to the evolving approach. Dr. Owen described what is considered to be "non-integrity" in research and the impact of the broader scope of "non-integrity" for research ethics policy.
- The Board of Governors received Committee reports:
 - Mr. Newell delivered the report on behalf of the Chair of the Governance, Nominations and Human Resources Committee. He advised the governors that the Committee had approved the submission of Don Duval as a new appointee to the UOIT Board of Governors. The Board in turn approved this appointment.

February 14, 2013 Highlights of the Non-Public Session:

- The Board received Committee Reports:
 - Advancement Committee Chair John McKinley provided an update in respect of the meeting of the Advancement Committee held on January 30, 2013, advising that the Committee had received two reports and discussed fundraising priorities. He advised that at the next meeting they would be discussing the Advancement Strategy. Mr. McKinley said that the Committee had received a very positive update in respect of the activities of the Friends of UOIT.
 - Strategy and Planning Committee Chair Glenna Raymond provided an update in respect of the meeting of the Strategy & Planning Committee held on January 30, 2013. She advised that the Committee had discussed a variety of topics and is continuing to monitor the Strategic Plan. The Committee received a report on Strategic Partnerships and at this meeting focused on the partnership with Durham College. Ms. Raymond confirmed that the Committee was leading the plans for a Board Retreat on student services and had created a working group for this purpose.
- The Board received two presentations:
 - Susan McGovern provided an update on her perspective on the political and economic landscape in Ontario
 - Craig Elliott presented an update on the budget process.
- The Board received an update from on the UPass Agreement with Durham Regional Transit.
- The Board received an overview of the Audit Report on Undergraduate Teaching Evaluation. It was agreed that the report would be discussed as part of the Board Retreat on Student Services.

Highlights of the Public Session:

- Board Chair Dr. Larry Seeley welcomed Don Duval as a new member of the Board of Governors.
- Dr. Seeley advised that he had attended a meeting of board chairs held by the Council of Ontario Universities (COU) and provided his comments on that meeting.
- Dr. Seeley acknowledged the departure of Dr. Marceau. He commended Dr. Marceau for his many contributions to the success of UOIT.
- Dr. McTiernan echoed the Board Chair's comments with respect to Dr. Marceau. Dr. McTiernan introduced the Interim Provost & Vice President Academic, Dr. Deborah Saucier.
- The Board received two presentations:
 - Dr. Muirhead presented an overview of online learning at UOIT. Dr. Seeley thanked Dr. Muirhead and his team for their enthusiasm and their commitment to innovation.

- Dr. Saucier presented an overview of initiatives in the Faculty of Science. Dr. Seeley thanked Dr. Saucier. He noted his agreement with Dr. Saucier's comments about the importance of the link between research and learning and how important it is to get that message out. Dr. Seeley stated that it would be a mistake to have teaching universities separate from research universities.
- The Board received the following Committee reports:
 - Advancement Committee Chair Mr. McKinley advised that the Committee had approved two new Committee appointments and requested board approval of the same. The Board of Governors approved the appointment of Mr. Don Hathaway and Mr. Pierre Tremblay to the Advancement Committee.
 - Strategy and Planning Committee Chair Glenna Raymond advised that the Committee had approved one new Committee appointment and requested board approval of the same. The Board of Governors approved the appointment of Ms. Bonnie Schmidt to the Strategy & Planning Committee.

April 18, 2013 Highlights of the Non-Public Session:

- Board Chair Dr. Larry Seeley commended the leadership of the University as well as the members of the Board noting his view that things are going well for the University and there are many great initiatives underway.
- The Board received a report from Dr. McTiernan in relation to the Board Executive Committee meeting held in March.
- The Board received two presentations :
 - Susan McGovern provided the Board with her perspective on the federal and provincial landscape.
 - Dr. McTiernan provided the Board with an overview of the Tuition Framework Policy Changes and Budget Impact
- Dr. McTiernan provided the Board with an update on the Honorary Degrees process and described the proposed degree recipients.

Highlights of the Public Session:

- The Board viewed a video highlighting UOIT athletics and athletes.
- The Board approved the 2013-2014 Tuition and Ancillary Fees.
- Upon recommendation of the Audit & Finance Committee and after receipt of a presentation by Craig Elliott, the Board approved the 2013-14 UOIT Budget.
- The Board received the following Committee Reports:
 - Investment Committee Chair Robert Marshall advised that the Committee had reviewed the investment reports for Q1 2013. He confirmed that the Committee had approved a revised set of terms of reference for the Committee and that a new Endowment Policy and a revised Statement of Investment Policies and Procedures are under review.
 - Governance, Nominations and Human Resources Committee Chair Ann Stapleford McGuire confirmed that the Committee would be overseeing the annual Board and Presidential evaluations. She advised that the Committee had a number of projects underway.
 - On behalf of the Strategy & Planning Committee Chair, Ms. Foy advised that the Committee had been unable to secure a date for the Board retreat and that the retreat would be held in the new academic year. Ms. Foy advised that the Committee had approved the appointment of Don Duval as a member and asked for Board approval of the appointment. The Board of Governors approved the appointment.
 - Advancement Committee Chair John McKinley reported that the Committee had reviewed and provided comments on Endowment Policy. He reported on the

Student Success Fund. He advised that the Committee had spent most of its meeting reviewing a multi-year plan for advancement activities.

- The Board received a presentation from Drs. Saucier, Cutler and Campbell on the proposed Master of Science and Doctor of Philosophy in Forensic Psychology. Dr. Seeley commended and congratulated the university, describing this as a fantastic initiative.
- The Board approved the following:
 - Establishment of a Master of Science and Doctor of Philosophy in Forensic Psychology
 - Research Ethics Policy
 - Professor Emeritus Policy
 - Pension Plan Minor Amendments
 - Laptop Procurement 2013-14
- The Board was provided with three Library Annual Reports and the Chair encouraged the members to review them as they contain valuable information.